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See Distribution

BUILDING INTEGRITY UK PROGRAMME OUTPUT FROM 2017/18 AND UPDATE FOR 2018/19

1. Building Integrity UK (BI UK) has had a busy year and delivered to budget. Based at the Defence Academy, the programme has been funded by the Conflict Stability and Security Fund (CSSF – formerly the Conflict Pool) to the tune of £400k pa with an additional element of circa £60k for the Afghan Capstone programme. The team currently comprises 1 x B1 (Programme Director), 1 x Lt Col (Mil Advisor)¹ and 1 x C2 (Programme Manager) and is assisted by a number of delivery partners², in particular Fraud Defence, Department of Internal Audit and Ministry of Defence Police. The diverse mix of the core team (serving military and civilian) with the enhancement of senior advisors from a range of backgrounds (police, police commissioners, ex-military, ex-senior diplomatic and civil servants all with national and international experience) ensures that BI UK has the highest level of access and credibility.

2. Run under the framework of the NATO BI programme, BI UK has 3 main outputs: Courses, Capacity Building and Strategic Development. During FY 2017/18 and focusing on National Security Council priority countries, BI UK delivered 13 courses³: 2 x CAPSTONE Afghanistan, 1 x Albania, 1 x Colombia, 2 x Jordan, 1 x OPT, 1 x Macedonia, 1 x ESDC BI⁴, the BI UK Building Integrity for Senior Leaders (BISL) Residential course and our new activity currently under development in Jordan, Afghanistan and Ukraine. In addition, bespoke packages and presentations were delivered to Ukraine Building Integrity Training and Education Centre (BITEC), UK Defence Attaches and Loan Service Staff, Ukraine Anti-Corruption week, 77 Bde, ARRC including ARRCADe Fusion and the NATO BI Discipline Conference. This totals in excess of 3,740 student days.

CAPSTONE BISL Course – Afghanistan 26 – 29 Nov 2017⁵



“The Fight against administrative corruption is equal to the fight against terrorism”⁶

¹ Reports to Hd International Section.

² NATO BI, Centre for Integrity in the Defence Sector (CIDS) Norway, Allied Rapid Reaction Force (ARRC), NATO Peace Support Operations Training Centre Sarajevo (PSOTC), 77 Brigade, Kennedy Institute Maynooth.

³ During 2017/18 371 participants benefitted from our standard BI UK courses: Afghanistan, Albania, Belgium, Bosnia and Herzegovina, Brazil, Burma, Colombia, Denmark, Fiji, Finland, Germany, Ireland, Italy, Jamaica, Jordan, Kosovo, Macedonia, Mexico, Nepal, Nigeria, OPT, Papua New Guinea, Romania, Spain, Sri Lanka, Thailand, Ukraine, United Kingdom, USA, Uzbekistan.

⁴ BI course certified by ESDC Spring 2017.

⁵ Keynote speakers were Com RS Gen John Nicholson, Lt Gen Khudaidad, the Inspector General of the Office of the Commander in Chief, BG Arildsen of NATO Resolute Support, Mr Reza Kateb Head of Plans and Policy in the Ministry of Interior, Integrity Watch Afghanistan, the main anti-corruption NGO in Afghanistan, Dr Anna F S Russell the Governance Advisor for DFID Afghanistan, and Her Majesty’s Ambassador to Afghanistan Sir Nicholas Kay KCMG.

⁶ Afghanistan CAPSTONE Building Integrity Module Nov 2017 – delegate quote.

3. During 2017/18, BI UK was increasingly influential at policy and strategy level. Domestically, in conjunction with MOD Fraud Defence, BI UK helped shape and made a significant contribution to the UK Anti-Corruption Strategy coordinated by the Cabinet Office's Joint Anti-Corruption Unit⁷. This primarily focused on the provision of evidence of the inextricable link between corruption and international security and how programmes such as BI UK help towards reducing the risk of corruption through training and education interventions at institutional level. The Strategy announced that the Defence Academy will become a BI Centre of Excellence for UK Government by 2019⁸.

4. Funding for 2018/19⁹ is retained at the same level but the BI UK programme focus is shifting from predominantly course delivery to capacity building and influencing very senior leaders. As such 3 new courses are under development which will be submitted for NATO accreditation in early 2019:

- Building Integrity for Very Senior Leaders Seminar (BI VSL) – a 2hr to a ½ day package aimed at senior officials and ministers introducing them to the BI 5 Areas of Risk¹⁰.
- Building Integrity for Staff Colleges (BISC) – a 1 or 2 day package aimed at military/police colleges with a larger audience. This will incorporate lectures plus exercises focusing on the BI 5 Areas of Risk with a particular emphasis on Complex Security Environments and Hybrid Warfare, the role that corruption plays in this and how BI can help mitigate the impact.
- Building Integrity Principles Presenters Course (BIPP) – a 3 to 4 day package aimed at developing the BI presentation skills and understanding of the material for military and security sector officials who will be delivering BI modules¹¹. All participants must have been on a BI course in the previous 1 – 2 years. The BIPP Pilot course is scheduled to be run at the Defence Academy 10 – 14 Sep 18. This will be a significant contribution by the UK to the NATO Building Integrity Phase IV programme.

BISL Course – Bogotá, Colombia Apr 2018



5. The detailed BI UK programme for 2018/19 is in development, but see Annex A for the overseas activities which already have been confirmed. However, this does not as yet include the

⁷ The Joint Anti-Corruption Unit (JACU) has now moved to the Home Office.

⁸ https://www.gov.uk/government/uploads/system/uploads/attachment_data/file/667221/6_3323_Anti-Corruption_Strategy_WEB.pdf

⁹ The BI UK budget for FY2018/19 moves from CSSF to MOD Core funding, supplemented by CSSF/DAF regional budgets for marginal costs of overseas delivery.

¹⁰ 5 Areas of Risk diagram is at Annex B

¹¹ The BIPP has already been trialled in Jordan in Feb 18, Ukraine Feb 18 and Afghanistan Mar 18.

planned proposed work to develop a Regional BI Hub in Jordan akin to the BITEC¹² in Ukraine's National Defence University, nor the additional development work with the Afghan Ministry of Interior and Afghan National Police. The volume and complexity of work has increased significantly over the last couple of years and with the new work scheduled, it is planned that the BI UK team will be expanded by the addition of two posts; grades and job descriptions have yet to be determined.

J DAVIES
Director
BI UK

Annexes:

- A. Building Integrity UK Programme 2018/19
- B. Building Integrity 5 Areas of Risk

¹² The UK Special Defence Advisor to Ukraine and BI UK have supported the creation and the development of a bespoke BI team within the NDU since 2013/14. This has involved the development of materials and the training of the Ukrainian BI Delivery Team. This work is ongoing.

BUILDING INTEGRITY UK PROGRAMME 2018/19 – CONFIRMED ACTIVITIES

Month	Date	Country/Region	Activity	Comments
Apr	9 - 12	Colombia - Bogota	BISL - ESDEGUE	36 Senior Cols – compulsory for promotion, incl Brazil, Mexico & Peru
	13	Colombia - Cartagena	BI VSL – Naval Academy	150 senior officials from Colombian Navy
	16 - 19	Colombia - Bogota	BISL – MOD and Wider Security Sector	36 participants (Col – 2* and equiv)
	23 - 30	NATO - Oberammergau	NATO Environmental Management for Military Forces Course	30 participants BI module within main course
May	9 - 11	Europe - Maynooth	CSDP Conflict Analysis Programme	24 participants BI Hybrid warfare module within main course
	13 - 14	Jordan - Amman	2 x 1 day BISC	Day 1 – wider Senior Staff Course (1- 2*) Day 2 – HCSC + CT 50+ participants
	21 - 25	UK - Shrivenham	BISL Residential – 5 Day course	26 participants (Col – 3* and equiv) from 25 nations ¹³
Jun	4 - 8	Ukraine - BITEC	BIPP	BITEC staff
Jul	TBC	OPT - Ramallah	BISL OPT	20 – 24 participants (Col – 2* and equiv)
	TBC	OPT - Ramallah	BIPP OPT	TBC
Aug				
Sep	10 - 14	UK – Shrivenham	BIPP Residential – 5 Day course	BIPP Pilot course pre-NATO certification
Oct	7 - 10	Jordan - Amman	BISL Jordan – 4 Day course	20 – 24 participants (Col – 2* and equiv)
Nov	19 - 22	Ukraine - Kyiv	MOD Anti-Corruption week	Range of participants (CHOD – Maj and equiv)
	18 - 21	Afghanistan	BISL - MOI	New Course to Afgh MOI – senior level
	25 - 28	Afghanistan	CAPSTONE Senior Leaders BI Module – 4 Day course	20 – 24 participants (Col – 2* and equiv)
	29 - 30	Afghanistan	BIPP	4 - 8 participants
Dec	TBC	UK – Shrivenham	BI UK Team development and training	
Jan	TBC	Central Asia TBC	BISL or BIF Course	Regional course for Kazakhstan, Tajikistan, Kyrgyzstan
Feb	3 - 7	Jordan - Amman	BIF Jordan – 5 Day course	24 - 30 participants (Maj – Lt Col and equiv)
	24 - 27	Afghanistan	CAPSTONE Senior Leaders BI Module – 4 Day course	20 – 24 participants (Col – 2* and equiv)
Mar	11 - 15	Europe – Baltic Defence College TBC	ESDC ¹⁴ BIF – 5 Day Course run in partnership	24 - 30 participants (Maj – Lt Col and equiv)
	TBC	Western Balkans TBC	BISL or BIF Course	20 – 30 participants (rank TBC)

¹³ Current List: Albania, Brazil, BiH, Colombia, Egypt, Fiji, Guyana, Italy, Jordan, Korea, Kosovo, Kazakhstan, Kyrgyzstan, Lebanon, Macedonia, Nepal, Nigeria, OPT, Portugal, Rwanda, Sri Lanka, Tajikistan, Thailand, Uganda, Ukraine. This may be subject to change.

¹⁴ European Security and Defence College

BUILDING INTEGRITY 5 AREAS OF RISK

